

SUMMARY REPORT

SOCIAL IMPACT ASSESSMENT – 2025-26

of

31 CSR Projects implemented during 2023-24

By

LTIMindtree Foundation

Report Prepared By



Social Audit Network- India

391/1, Venkatachalapathy Nagar,

Alapakam, Chennai 600 116

www.san-india.org

LTIMindtree Foundation, the CSR arm of LTIMindtree implemented multi-sector development initiatives across education, healthcare, skilling, environment, disability inclusion, and community development during 2023–24, with a total CSR spend of ₹59.65 crore. Projects were executed through partner NGOs and interventions included digital education in rural schools, STEM and livelihood training, support for ultra-poor households, agroforestry and water conservation, clean cooking solutions, inclusive parks, scholarships, and life-saving healthcare for children and the elderly.

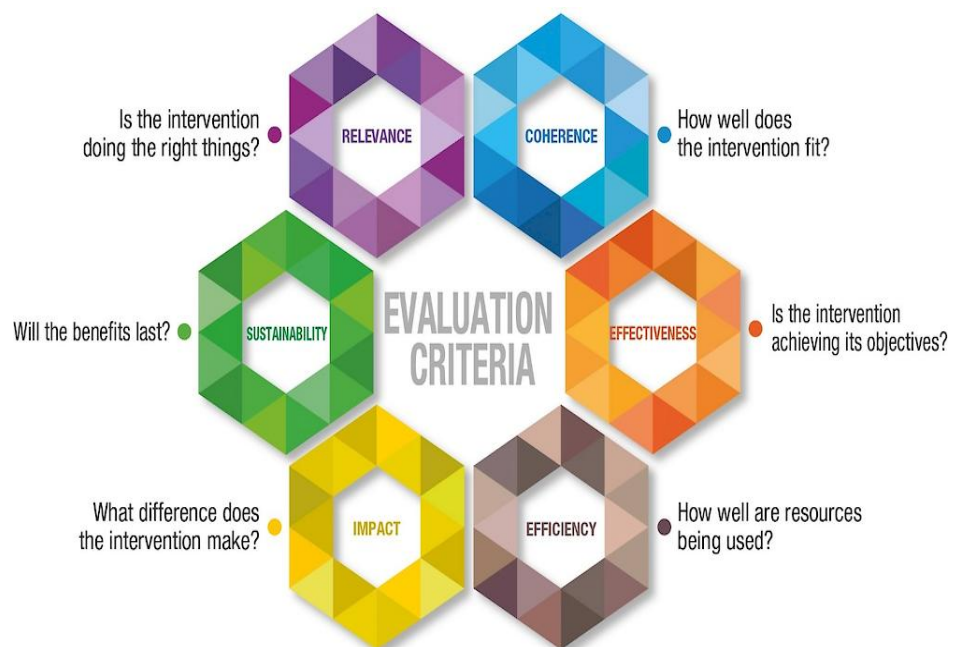
Objective of the Assessment

The social impact assessment was done by SAN India, for the 31 CSR projects of LITMindtree Foundation implemented during the period April 2023 to March 2024. The evaluation assessed essential components such as the quality of the delivery mechanism of each project, the effectiveness of follow-up strategies, adherence to planned timelines, sustainability of the projects, and the overall level of project completion achieved.

Methodology Used

The SAN team collected information from the key stakeholders of each project using different methods, - semi-structured interviews, case studies, field observations, focus group discussions, and reviewed the available secondary data. This enabled to identify effective practices along with shortcomings in implementation of the projects. Across programmes, measurable improvements were observed in income, education access, health outcomes, environmental restoration, and social inclusion.

The impact study used the OECD project evaluation framework against 6 key criteria: Relevance, Effectiveness, Efficiency, Sustainability, Coherence and Social Impact (REESCI)



The SAN team developed REESCI indicators to assess the CSR projects using a 10-point performance rating scale. The score for each REESCI parameter reflects the project’s performance under that specific criterion.

Rating	Points
Highly Unsatisfactory	1.0 -1.9
Unsatisfactory	2.0 -3.9
Satisfactory	4.0-5.9
Highly Satisfactory	6.0-7.9
Excellent	8.0-10.0

Project-wise Summary of Key Findings

A. Projects Promoting Quality Education

eVidyaloka Trust

eVidyaloka Trust promotes digital and virtual learning in 96 rural government schools across Tamil Nadu, Jharkhand, Odisha, Telangana, and Uttarakhand. Volunteer teachers from cities conduct live, curriculum-based online classes for students in Grades 5–10, covering English, Mathematics, Science, and Artificial Intelligence. Eighty-six digital classrooms were equipped with laptops, UPS, projectors, speakers, and webcams to enable structured learning. Around 17,000 students benefited, with reported academic improvement of 15–20 percent. The introduction of Artificial Intelligence exposed rural students to modern subjects and enhanced their confidence and interest in studies. Recorded sessions ensured continuity of learning when live classes were not possible. Intermittent internet connectivity and lack of backup power in some schools remains a key implementation challenge.

Muskaan Dream Creative Foundation – Digital Shaala

Digital Shaala by Muskaan Dream Creative Foundation installed 200 Smart TVs with preloaded educational content in government schools across Bahraich and Nainital. The programme adopted a blended digital learning model in Hindi, covering English, Mathematics, Science, and Computer Coding. Preloaded lessons were supplemented by periodic visits from NGO trainers to support teachers and students. The initiative benefited 30,000 students and 200 teachers across 200 schools. Trainers observed clearer comprehension, especially when lessons were delivered in Hindi. Early exposure to coding and computer education strengthened students’ digital skills and increased classroom engagement. The programme also supported schools facing chronic teacher shortages. But, intermittent internet connectivity and absence of backup power solutions limited uninterrupted digital learning.

Pratham InfoTech Foundation – Mazhi-e-Shala

Mazhi-e-Shala by Pratham InfoTech Foundation strengthened digital learning in 1,560 government schools across seven districts in Maharashtra, benefiting 1,56,000 students and training 4,680 teachers. The programme provided digital learning kits, including 2,400 preloaded pen drives, 120 Smart TVs, and supporting devices, enabling teachers to independently deliver curriculum-aligned lessons in English, Mathematics, and Science for Grades 1–8. ASER-based pre- and post-tests showed measurable improvements in foundational literacy and numeracy. Teachers gained confidence in using digital content, and interactive, state-aligned resources increased student interest and participation. The initiative integrated technology within existing school systems rather than creating parallel structures, ensuring continuity of learning even in remote areas without regular internet access.

Gubbachi – School Adoption Programme

Gubbachi's School Adoption Programme, implemented with support from the Karnataka Education Department, strengthened a Government Higher Primary School in Kodathi, Bengaluru. The programme supported 1,696 children, including 120 reintegrated through bridge courses that closed foundational gaps. Enrolment among migrant children increased significantly, and attendance and participation improved. Foundational literacy and numeracy were enhanced using Nali-Kali and child-friendly, multilingual teaching aligned with NEP 2020. Infrastructure upgrades included science, math, and computer labs, a library, and digital classrooms, expanding scientific and digital learning. Teachers were trained and mentored to improve instructional practices. Sports, art, and cultural activities promoted holistic development. The programme improved student confidence, engagement, and foundational learning outcomes within the adopted government school.

Sikshana Foundation - Prerana Programme for Foundational Literacy and Numeracy (FLN)

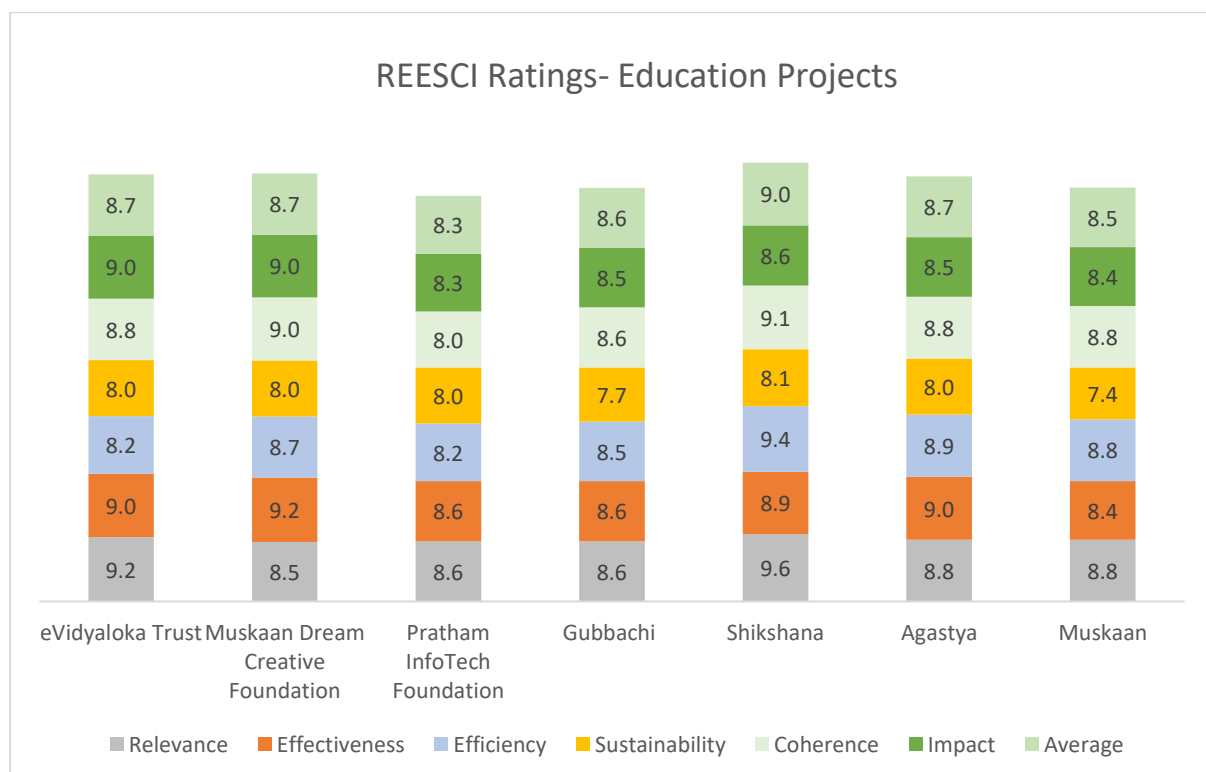
The Prerana FLN Programme strengthened reading and arithmetic skills for 46,405 students across 750 schools in Karnataka, Telangana, and Maharashtra. Through peer learning groups, Prerana Clubs, structured workbooks, and STAR Awards, the programme increased motivation, participation, and learning confidence. Teachers reported strong improvement in reading fluency and basic arithmetic competencies. The initiative trained 2,705 teachers using mentoring and activity-based learning approaches aligned with NEP 2020 and NIPUN Bharat. Parental and community involvement supported learning continuity and reduced dropout risks. Peer learning fostered teamwork and inclusive classroom practices. By combining teacher capacity building with structured student engagement strategies, the programme significantly strengthened foundational literacy and numeracy outcomes across participating schools.

Agastya International Foundation – Lab-on-a-Bike (LOB)

Agastya International Foundation’s Lab-on-a-Bike programme reached 16,000 students in 210 rural schools across Telangana, Maharashtra, and Uttar Pradesh. Through mobile science labs equipped with experiment kits, science fairs, camps, and Young Instructor training, the programme promoted hands-on and experiential STEM learning. The “Aah–Aha–Ha-ha” approach, aligned with NEP 2020, enhanced curiosity, conceptual understanding, and problem-solving skills. Students became more confident in explaining scientific concepts, while selected Young Instructors developed leadership and teaching abilities. Teachers strengthened their skills in practical science instruction, and community engagement activities raised awareness of STEM education benefits. The programme fostered an interactive and inquiry-based learning culture, strengthening science education in rural government schools.

Muskaan Samruddha Scholarship Programme

The Muskaan Samruddha Scholarship Programme supported 421 students across Maharashtra, Madhya Pradesh, Bihar, Uttar Pradesh, and Karnataka, focusing on first-generation learners and girls. The programme provided scholarships of ₹10,000 for Class 11 and ₹20,000 for undergraduate students through the Vidyasaarathi portal using transparent, real-time DBT disbursement. A total of 201 boys and 220 girls benefited, with 86% being first-generation learners continuing higher secondary or college education. The initiative reduced dropout risks by easing financial burdens and ensuring continuity of education. Mentorship strengthened academic motivation, confidence, and career awareness among students. By promoting gender equity and supporting disadvantaged youth, the programme enhanced access to higher education and strengthened long-term educational aspirations.



B. Sustainable Livelihood Projects

Edunet Foundation – Certificate Program in Information Technology (CPIT)

The CPIT Program supported Class 10 school dropouts and youth from low-income backgrounds in Dharwad and Hyderabad with industry-relevant IT skills. Out of 270 mobilized youth, 135 completed the 18-month programme comprising 15 months of classroom training and 3 months of internship in Full Stack Development and IT Services. The programme achieved 81% placement, with 90% internships converting into jobs. Collaboration with IIIT Dharwad ensured quality curriculum and bilingual instruction. Beneficiaries reported improved communication, digital literacy, and confidence. Income levels rose significantly, with many earning above ₹15,000 per month and supporting their families. Monthly stipends during training and internship further enabled sustained participation and reduced financial barriers.

FUEL – Future Skills & Post Graduate Diploma in Management (PGDM)

FUEL implemented the Future Skills Training Programme and supported a PGDM course to strengthen employability among disadvantaged and first-generation learners. The initiative trained 1,000 youth under Future Skills and 10 students under PGDM, covering AI, Python, Data Analytics, Digital Marketing, Cybersecurity, HR, and Finance. The three-month Future Skills programme and two-year PGDM included live projects, mentorship, and access to LinkedIn Learning certifications. Placement outcomes were strong, with 70% of Future Skills participants placed within three months and 100% of PGDM graduates placed with annual salaries of ₹3–3.5 lakh. The programme improved confidence, digital literacy, and professional readiness while promoting social and economic inclusion among rural and disadvantaged youth.

Y4D Foundation

Y4D Foundation implemented a 30-day residential training programme in Automotive Assembly Operator and PCB Assembly Operator trades for 500 underserved youth in Maharashtra. The programme integrated soft skills and IT training with hands-on on-the-job exposure to enhance placement readiness. The residential model enabled youth from remote and disadvantaged backgrounds to access structured, industry-oriented training. Participants reported increased confidence, discipline, and familiarity with formal workplace environments. The initiative also created awareness in communities about the value of formal skill training. The student calibre did not fully align with course content, indicating a need for better screening and stronger tracking mechanisms.

Tisser Artisans Trust

Tisser Artisans Trust focused on preserving the traditional Warli art form by training around 1,000 rural women artisans across villages in Alibaug, Palghar, and surrounding areas. All participants were first-time learners, and 70–80% continued practicing Warli painting

informally on home décor, clothing, and rangoli after training. A few women began producing and selling artefacts, earning between ₹9,000 and ₹20,000 per month. The programme achieved high participation with low dropout rates and flexible village-level training sessions accommodating household responsibilities. Women reported increased confidence and creative expression. As trainee data was not shared by the partner NGO, the assessment findings were based primarily on field observations at Alibaug.

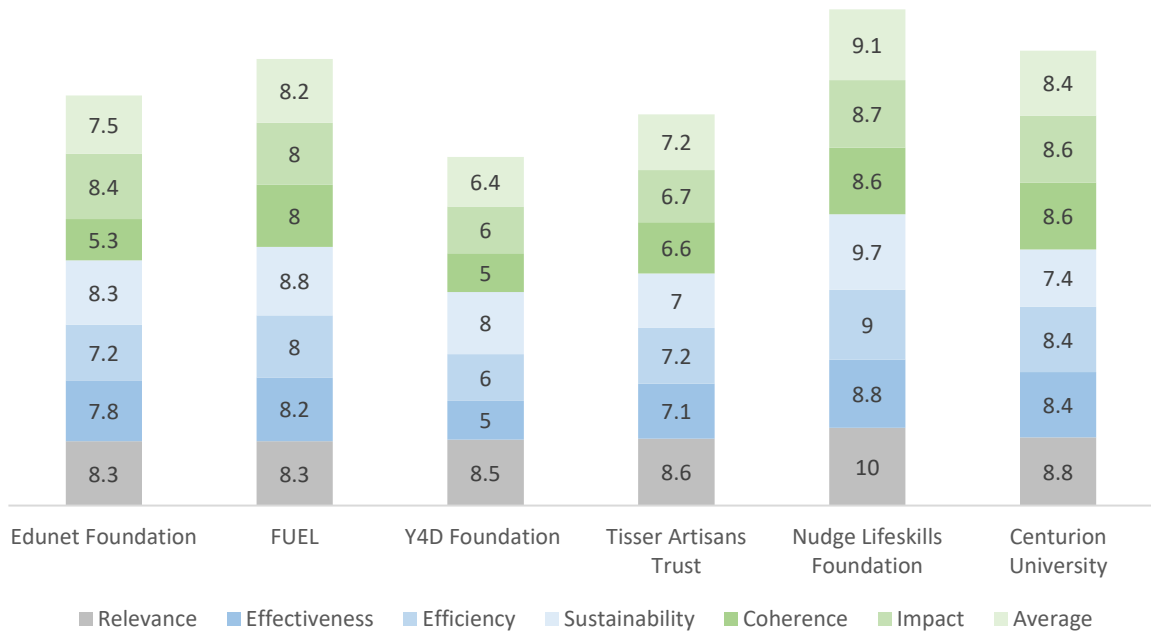
Nudge Lifeskills Foundation – Ultra-Poor Programme

The Nudge Lifeskills Foundation implemented an evidence-based Graduation Approach to address multidimensional ultra-poverty among 1,030 ultra-poor women-led households. In Kalaburagi and Bidar, over 96% of beneficiaries adopted goat rearing as a resilient livelihood. More than 94% completed structured training, and 82 self-help groups were formed to enable savings, peer learning, and credit access. High convergence with government schemes ensured access to pensions, housing, and NRLM benefits. Most beneficiaries reinvested in livelihoods and gained confidence in managing banking and digital financial tools. Digital literacy component of the program faced challenges due to limited smartphone access among women beneficiaries.

Centurion University of Technology & Management

Centurion University of Technology & Management delivered four skill development courses across eight aspirational districts of Odisha under the Centurion CARES framework. The programme trained 165 beneficiaries, including persons with disabilities and marginalized youth, with zero dropouts across 658 training days. Courses included Sewing Machine Operations, Phlebotomy, CNC Operations, and Food & Beverage Service, combining hands-on practical training, soft skills, and workplace readiness. The initiative achieved a 71% overall placement rate, including 100% placement for trainees with disabilities in Sewing Machine Operations. Monthly salaries ranged from ₹9,000 to ₹20,000, leading to significant income increases. Collaboration among trainers, employers, and communities strengthened implementation.

REESCI Ratings - Livelihood Projects



C. Projects leading to Sustainable Environment

Toyam Foundation – Solar Powered Cold Storage Solutions

Toyam Foundation installed seven solar-powered cold storage units in aspirational districts of Odisha, Maharashtra, and West Bengal to support small and marginal farmers and fishermen. The units enabled storage of vegetables, fruits, and fish in locations including Angul, Jharsuguda, Pune, Purulia, and Alibag. Farmers reported reduced post-harvest losses, lower distress sales, and improved income and bargaining power. Minimal storage charges of ₹1–₹5 per kilo made the service affordable. Solar systems required no major repairs, ensuring sustainability and low maintenance. The initiative helped reduce crop wastage and strengthened livelihood security. The cold storage unit implemented in Alibag for fishermen was not functioning effectively and was not conducive for storing fish.

Foundation for Ecological Security

The Foundation for Ecological Security (FES) strengthened village institutions and supported tribal communities in forest fringe areas of Angul and Jharsuguda districts, Odisha, to secure Community Forest Rights (CFR) and manage forest and water resources sustainably. Implemented in 103 villages, the programme focused on forest restoration, invasive species removal, bamboo soil work, seed dibbling, and sustainable agriculture training to improve biomass and water availability. FES facilitated CFR titles in selected villages and claim verification in several others. Training sessions enhanced climate resilience and farmer capacity. AJKA was the implementing partner in Jharsuguda and was mentored by FES. AJKA's delayed start limited progress to drafting CFR documentation in Jharsuguda. The initiative demonstrated significant ecological restoration and institutional strengthening outcomes, reflected in higher REESCI scores for FES compared to AJKA.

Applied Environmental Research Foundation – Eco Chulhas

Applied Environmental Research Foundation (AERF) distributed 4,000 eco-chulhas across Ratnagiri and Raigad districts, targeting rural and tribal households dependent on traditional cooking methods. The initiative promoted clean, fuel-efficient cooking to reduce smoke exposure, firewood consumption, and health risks for women. Households reported a 50–60% reduction in firewood use and 80–85% regular usage rates. Women experienced improved health, reduced eye irritation, and cleaner kitchens with less soot and ash. LPG cylinders lasted longer, lowering household fuel expenses. The programme followed a women-centered approach through SHGs and conducted baseline surveys and demonstrations. But the beneficiaries preferred dual burners over single units, and lack of power connections in some homes limited convenience.

Deshpande Foundation

Deshpande Foundation constructed 949 farm ponds across semi-arid regions of Karnataka and Telangana to enhance rainwater harvesting and groundwater recharge. The initiative primarily supported small and marginal farmers, enabling irrigation during dry spells and second-season cropping. Farmers reported reduced crop failure, increased cropping intensity, diversification into high-value crops, and annual income increases exceeding ₹20,000. GIS-based monitoring tools and a Farm Pond App improved transparency and real-time tracking. The programme also facilitated access to collateral-free loans through Joint Liability Groups. Improved water availability strengthened resilience against climate variability. The initiative enhanced agricultural productivity, income stability, and climate resilience among participating farming households. The inclusion of large farmers as beneficiaries was not the right choice and could have been avoided.

Dilasa Janvikas Pratishthan Foundation

Dilasa Janvikas Pratishthan Foundation implemented agro-horticultural and ecosystem restoration interventions across four villages in Beed and Osmanabad, benefiting 7,244 farmers. The initiative captured 135 lakh liters of water, raised groundwater levels by 30%, and reduced soil erosion. Over 22,000 Kesar mango saplings were planted with high survival rates, converting more than 110 acres into horticulture. Farmers adopted improved practices, increasing incomes from ₹50,000 to ₹75,000 and raising cotton and other crop yields. Training reached over 7,000 farmers, including women leading plantation efforts. The programme used groundwater mapping tools for scientific planning and focused on climate mitigation and sustainable livelihoods. The project strengthened farm productivity, income growth, and ecological restoration.

EAGL – Agroforestry Programme

EAGL distributed over 90,000 saplings to more than 2,500 farmers across 11 villages in Pathar Pratima block, South 24 Parganas, West Bengal. Saplings were provided in smallholder-friendly bundle sizes, with an overall survival rate of 84%. Beneficiary households reported improvements in green cover, soil moisture retention, biodiversity, and microclimatic conditions. Many farmers indicated enhanced income stability and reduced vulnerability to climate-related crop stress. Women beneficiaries increasingly participated in plantation care and asset management. The programme encouraged a shift from one-time planting to sustained tree maintenance practices. Training on spacing, mulching, and pest control improved plantation outcomes. The project supported agroforestry adoption, environmental resilience, and long-term livelihood security.

Sustainable Green Initiative Foundation – Mangrove Restoration

Sustainable Green Initiative Foundation (SGIF) restored degraded coastal areas in South 24 Parganas, West Bengal using native mangrove species. GPS-based scientific site selection, nursery-raised saplings, bamboo fencing, and continuous monitoring improved plantation survival, achieving over 70% survival rates, with nursery-raised seedlings showing up to 90% survival. Local fishing communities actively participated in plantation, monitoring, and protection, strengthening ownership and conservation awareness. Improved mangrove cover reduced coastal erosion and flooding risks while significantly enhancing livelihoods. Many fishing households reported up to a 300% increase in daily crab catch, leading to higher and more stable incomes and reduced distress migration. The project demonstrated an effective nature-based solution linking ecological restoration with livelihood enhancement and long-term coastal resilience.

SayTrees Environmental Trust

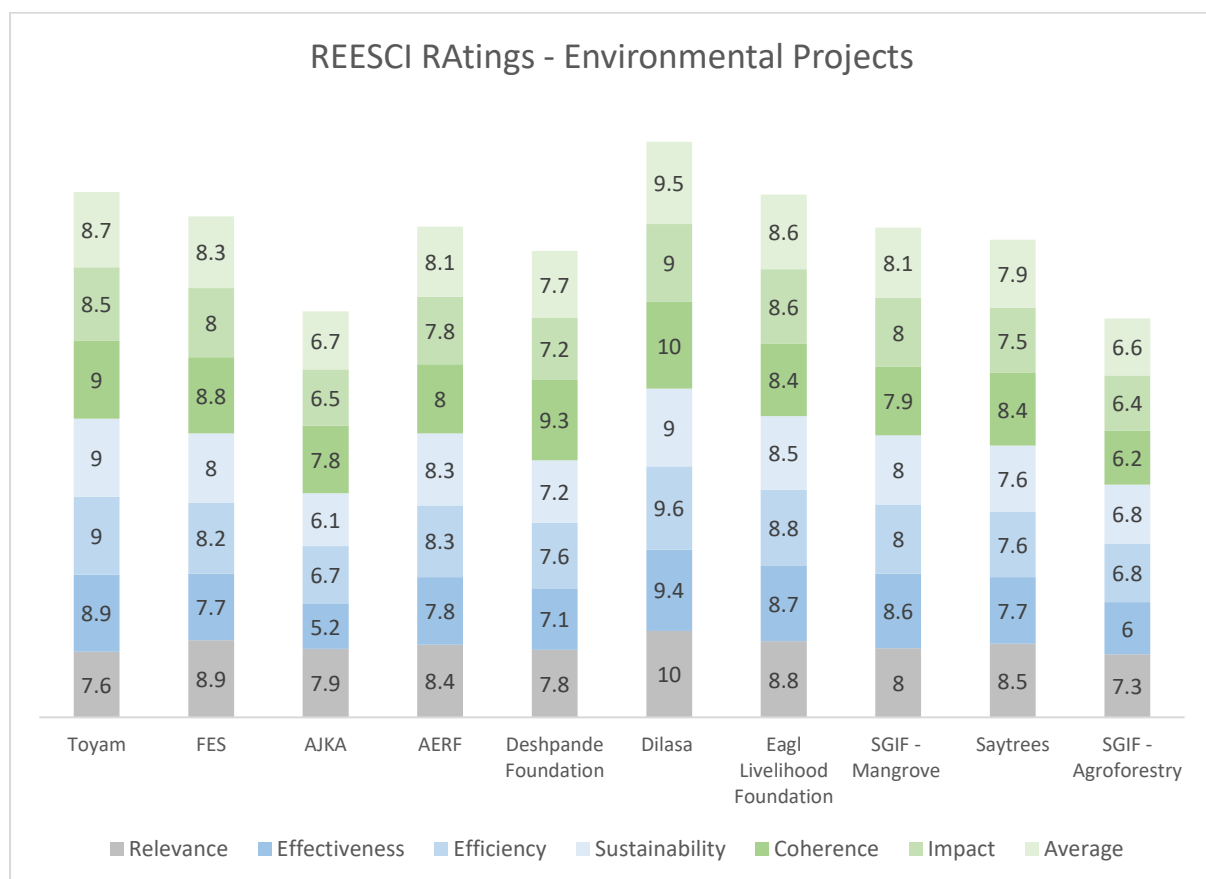
SayTrees Environmental Trust implemented a large-scale plantation initiative across Maharashtra, Odisha, Telangana, Andhra Pradesh, and Uttarakhand. The programme planted over 31,000 agroforestry saplings distributed to 286 farmers and around 12,500 saplings under Miyawaki forests, using native and climate-resilient species. Survival rates ranged from 80–85% in agroforestry and 90–95% in Miyawaki plantations. The initiative improved green cover, enhanced biodiversity, and contributed to better local microclimates. Farmers gained long-term income potential through fruit-bearing trees, while women and youth actively participated in plantation and maintenance. A structured approach involving site assessment, plantation, geo-tagging, and maintenance strengthened implementation. Monitoring gaps existed with no documentation systems for plantation tracking.

Sustainable Green Initiative Foundation – Agroforestry Programme

SGIF's Agroforestry Programme promoted tree-based livelihoods in degraded and climate-vulnerable landscapes. The initiative generated awareness on agroforestry practices and encouraged community participation in plantation activities. Farmers demonstrated willingness to experiment with tree-based interventions despite limited support, and informal peer learning emerged among participating households. The programme increased community interest in environmental conservation and created shared responsibility for plantation care and protection. Environmental improvements were visible in remote and underserved areas, strengthening local ecological awareness. While long-term income potential from tree-based assets was demonstrated, structured monitoring and formal documentation systems were limited. The initiative fostered grassroots engagement in agroforestry and strengthened community ownership of environmental restoration efforts.

Aga Khan Agency for Habitat India

The Aga Khan Agency for Habitat India implemented plantation and climate resilience initiatives in Alibag, Maharashtra. Approximately 43,000 fruit-bearing saplings were distributed across villages, alongside 22,000 additional saplings and 2,00,000 mangrove seedlings nurtured for restoration. The programme conducted climate disaster risk reduction (DRR) trainings, awareness sessions, wall paintings, and community sensitization activities. IoT devices were procured for monitoring mangrove plantations. Water scarcity, monkey menace, and unsuitable site conditions reduced sapling survival rates. Mangrove plantation activities were put on hold, and IoT devices remained unused. The programme received a REESCI score of 4.6, reflecting implementation challenges in mangrove plantation despite awareness and distribution efforts.



D. Projects Promoting Health

Narayana Health Charitable Trust

Narayana Health Charitable Trust, Bengaluru, provided life-saving Bone Marrow Transplants (BMTs) to underprivileged children suffering from Thalassemia. A total of 109 transplants were successfully completed, achieving an 85–90% success rate and significantly improving children's quality of life. The average cost per transplant was ₹16.15 lakh, substantially lower than the market rate of ₹30–40 lakh, reducing financial burden on families. The programme conducted 12 health camps for screening and awareness, with 65% of beneficiaries being boys. Nearly 95% satisfaction was reported among families. Children were able to return to school and reintegrate socially, transforming the lives of affected families by restoring health, dignity, and hope for the future.

Rotary Club of Madras East & Apollo Children's Hospital

This initiative provided free, high-quality heart surgeries to Below Poverty Line children across India, addressing critical pediatric cardiac needs. With project support of ₹1.5 crores, surgeries were conducted primarily within the first few weeks of life, ensuring timely intervention. Around 72% of surgeries were completed within a week of diagnosis, and 95–96% of children showed significant health improvement and social reintegration. Outreach covered 27 districts across Tamil Nadu, Meghalaya, Assam, and Madhya Pradesh. Advanced imaging techniques such as 3D echocardiography and cardiac MRI supported precise diagnosis. Surgeries were delivered at less than ₹1.5 lakh per case, compared to ₹2–3 lakh elsewhere, ensuring affordability and improved survival outcomes.

Rotary Club of Madras East & Aravind Eye Hospital

This cataract initiative conducted 7,517 surgeries and 2,015 eye camps across Tamil Nadu and neighbouring states, restoring vision among underserved populations. Nearly 99% of patients received free treatment, and 92% regained functional vision, enabling independent daily activities. Most procedures were Small Incision Cataract Surgeries (SICS), ensuring cost-effective and high-quality outcomes. Women constituted over half of beneficiaries, and the programme empowered women through training and employment as Mid-Level Ophthalmic Personnel. A significant share of patients were first-time camp attendees, expanding access to essential eye care. Transparent funding with no administrative costs strengthened credibility and efficiency. The programme substantially reduced avoidable blindness and improved quality of life.

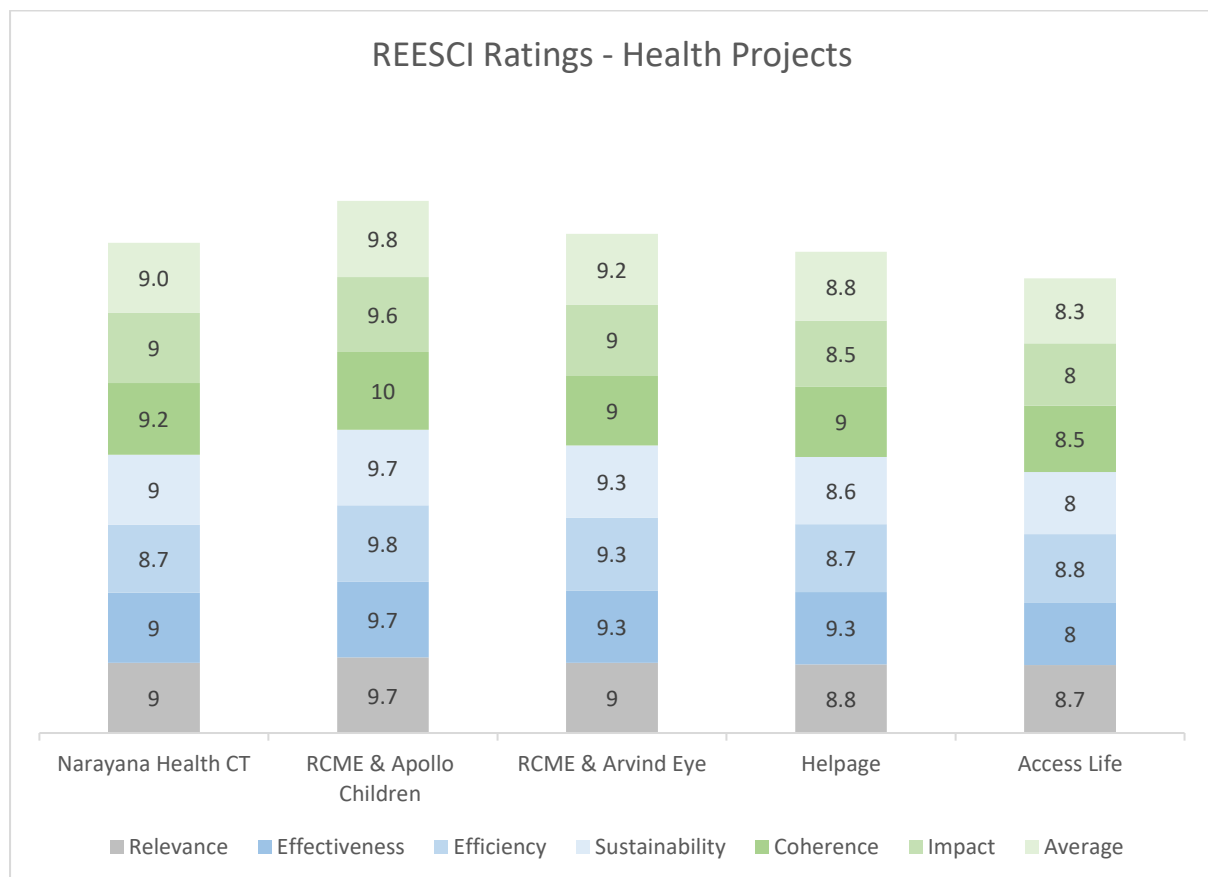
HelpAge India

HelpAge India provided 3,000 free cataract surgeries to underserved elderly populations across North and East India, including Delhi NCR, Punjab, North Bengal, Sikkim, Assam, Bihar,

and Jharkhand. The majority of beneficiaries were aged 61–80 years, and nearly all surgeries were performed using cost-effective SICS IOL techniques. The beneficiaries received completely free treatment, and 92% reported restored vision and improved quality of life. The initiative significantly reduced cataract-related blindness among vulnerable elderly groups and supported national and global health goals, including NPCBVI and WHO Universal Health Coverage. By restoring sight, the programme enhanced independence, dignity, and daily functioning among elderly beneficiaries.

Access Life Foundation

Access Life Foundation established the Sandhu Garden Centre in Chembur, Mumbai, to provide accommodation and holistic support for rural children undergoing cancer treatment and their families. The centre accommodates up to 14 families at a time, offering long-term support during extended treatment phases. Between January and March 2024, 17 children and 34 family members received housing, nutrition, counselling, and educational assistance. Facilities include essential amenities such as beds, air conditioning, laptops, and water purifiers, ensuring dignity and comfort. The programme achieved full occupancy and treatment completion, while parents appreciated hygiene, counselling, and staff conduct. By providing a stable environment, the initiative transformed the cancer treatment journey into one of hope, support, and continuity of childhood education.



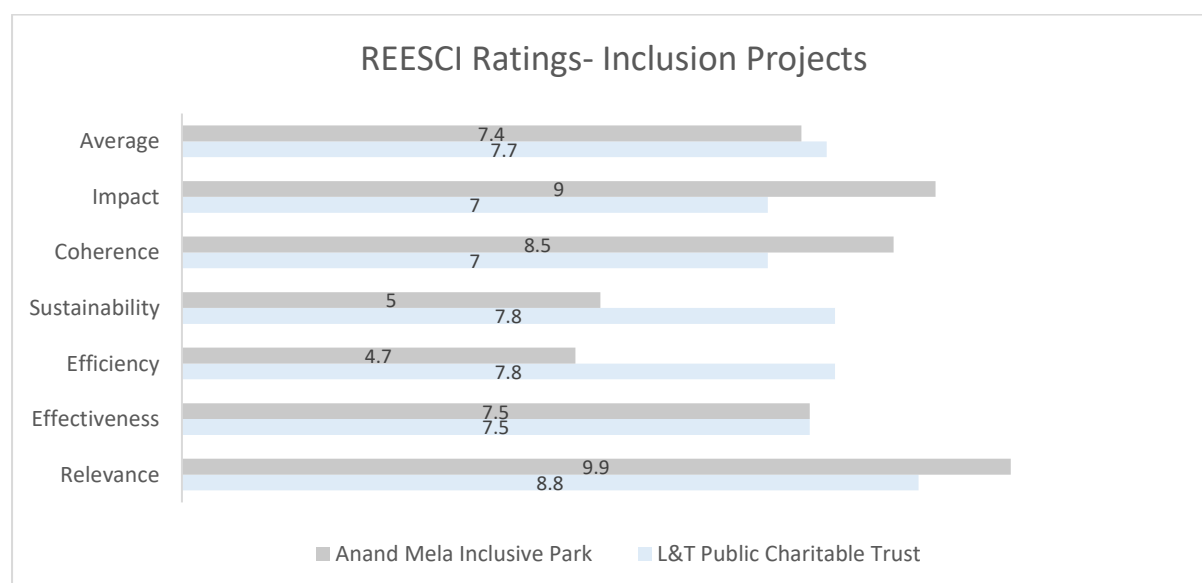
E. Projects addressing Disability & Inclusion

Seva In Action – Quizzabled

Seva In Action's Quizzabled is an inclusive quiz platform designed for children with disabilities, implemented across 10 Indian states. The programme benefited 2,968 children through participation of 311 special schools supported by 11 partner NGOs, with strong reach in Karnataka, Tamil Nadu, and Maharashtra. Conducted in regional languages with disability-specific content, the initiative used a hybrid model comprising online prelims and offline state and national finals. The programme reported 100% increased learning interest among participants, with most children feeling included and empowered. It enhanced cognitive, emotional, and social development while expanding digital access and improving teaching strategies in special schools. Awareness about the programme remains limited among mainstream schools, restricting broader inclusion opportunities.

CBM Trust – Anand Mela Inclusive Park

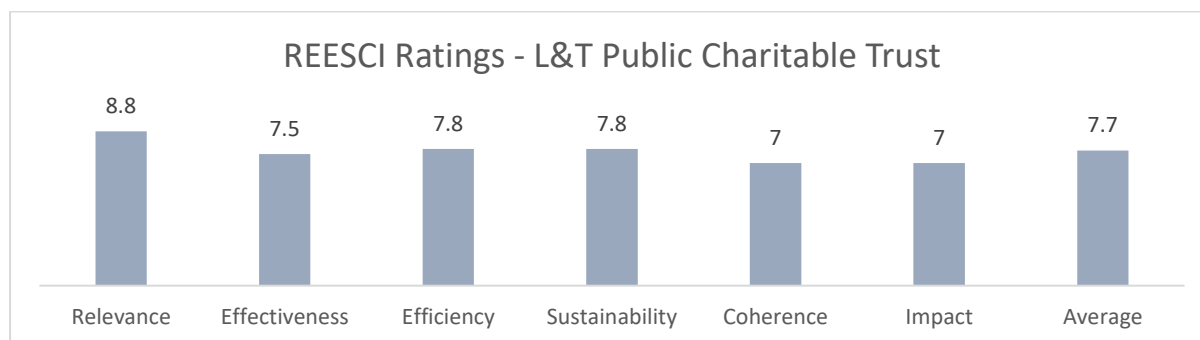
CBM Trust established Anand Mela Inclusive Park in Kolkata as India's first inclusive sensory park promoting accessibility and social inclusion for children of all abilities. The park includes accessible toilets, shaded walkways, water stations, diaper-changing facilities, CCTV, and an amphitheater, ensuring safety and comfort. Eco-friendly features such as local plants and solar lighting enhance sustainability. The park attracts over 125 visitors on weekdays and up to 250 on weekends, encouraging gender inclusion, social cohesion, and mental well-being. It fills a critical gap in accessible recreational infrastructure and sets a national benchmark. However, only a small number of persons with disabilities regularly visit the park. Stronger local volunteer engagement could improve monitoring and sustained inclusion efforts.



F. Community Development Project

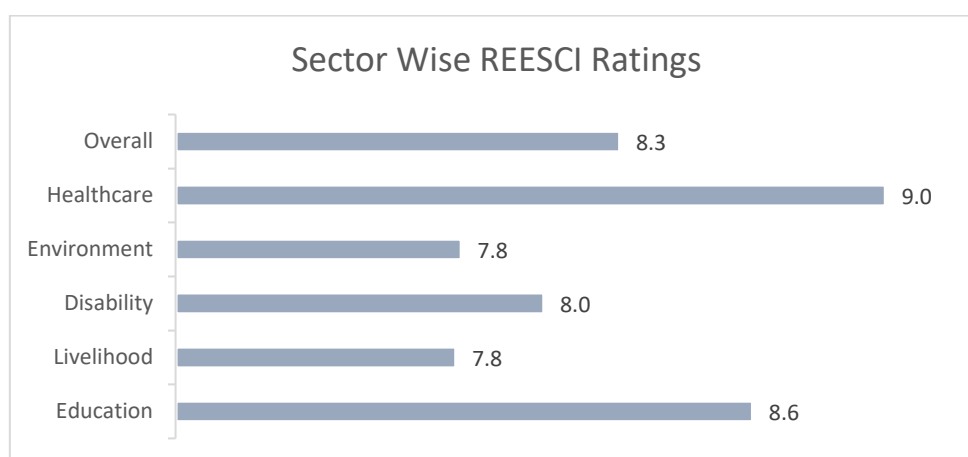
Comprehensive Community Development Programme – LTPCT

The Comprehensive Community Development Programme by LTPCT addressed multidimensional poverty in The Dangs district of Gujarat through a holistic, community-driven approach. Covering 339 households across five villages, the programme promoted goat rearing, dairy, poultry, and regenerative farming through 20+ SHGs. Digital inclusion was strengthened through distribution of 63 computers across 12 schools, benefiting 2,829 students, alongside STEM sessions and Science on Wheels outreach. Health interventions supported over 200 women with antenatal care and iron supplementation, reducing anaemia risks. Tribal households were assisted in accessing ration cards, pensions, MGNREGS, and insurance schemes. The initiative reduced seasonal migration and strengthened women's financial participation.



4. Conclusion

The 31 CSR projects of LTIMindtree Foundation have achieved an overall highly satisfactory rating of 8.3, reflecting strong implementation and impact.



Healthcare (9.0) is rated excellent, while Education (8.6) and Disability (8.0) show very good performance. Livelihood and Environment (7.8 each) are performing well but have scope for further strengthening.