

Particulars of entities in which Mr. S.N. Subrahmanyam holds Directorships and Full-time positions in Body Corporates as on December 31, 2025:-

S. N.	Names of the Companies	Nature of interest	Whether Listed (Equity/ Debt)
1	Larsen & Toubro Limited	Chairman & Managing Director	Listed (Equity)
2	L&T Technology Services Limited	Chairman (Non Executive Director)	Listed (Equity)
3	LTIMindtree Limited	Chairman (Non Executive Director)	Listed (Equity)
4	L&T Metro Rail (Hyderabad) Limited	Chairman (Non Executive Director)	Listed (Debt)
5	L&T Finance Limited	Chairman (Non Executive Director)	Listed (Equity)
6	L&T Realty Properties Limited	Chairman (Non-Executive Director)	Unlisted
7	L&T Semiconductor Technologies Limited	Chairman (Non Executive Director)	Unlisted
8	Indian Foundation for Quality Management	Additional Director	Unlisted