

Particulars of entities in which Mr. R. Shankar Raman holds Directorships and Full-time positions in Body Corporates as on December 31, 2025:-

S. N.	Names of the Companies	Nature of interest	Whether Listed (Equity/ Debt)
1	Larsen & Toubro Limited	Whole-Time Director	Listed (Equity)
2	LTIMindtree Limited	Non-Executive Director	Listed (Equity)
3	L&T Finance Limited	Non-Executive Director	Listed (Equity)
4	L&T Semiconductor Technologies Limited	Director	Unlisted
5	L&T Realty Properties Limited	Non-Executive Director	Unlisted