

A black and white photograph of two business professionals, a man and a woman, smiling and looking at each other. The man is on the left, wearing glasses and a suit. The woman is on the right, holding a folder. A vertical blue bar is on the left side of the image.

Case Study

Centralized Global Finance Operations Leveraging SAP S/4HANA for Global CPG Major



Client

The client is a US-based multinational consumer goods corporation.

Challenges

A Fortune 500 Global CPG major has a complex business with 65 brands, 72,000 products, 23 ERP systems across 180+

countries. The company faced multiple challenges in terms of managing financial operations. Key challenges they faced:



Lack of forecasting accuracy



Complex statutory and compliance requirements



Highly complex reporting environment



High spend on IT running cost

The company was aiming for faster growing and more profitable organization that is far

simpler to manage and operate. The core business needs were as follows:



Improve on targeted business KPIs



Enable financial shared services



Reduce spend on IT by reducing complexity



Improve key KPIs like: Month-end closing, forecasting accuracy, days sales outstanding, reduction in resources



LTIMindtree Solution

LTIMindtree, a “Strategic Partner” for the client over the last 10+ years, formed a “**Strategic Innovation team**” and co-worked with the client to identify opportunities for mitigating the above challenges with a suitable solution and helped them build a business case for transformation. To realize this business case, **we built right-fit architecture** integrating 16 Global and Regional SAP systems with SAP S/4HANA Central Finance. Key principles that we followed while building this architecture are:

- Integrated business planning and consolidation eliminating standalone Planning and Consolidation systems
- Future-proof architecture aligned to best practices focusing on technical debt reduction.
- Enhanced business operations and user experience.
- Simplification and digitization of processes across delivery, finance, people supply chain and human capital management functions.
- Scalable reporting structure, automated and integrated processes for resource allocation, invoicing, revenue recognition, etc.

Further, as a part of our technical discovery exercise, we **reimagined 14 core finance processes** across following six business functions to deliver value: General accounting, planning and forecasting, account receivable, consolidation, banking, accounts payable.

We created **42 targeted solution interventions** to de-risk and accelerate this transformation and 10 of these solutions are co-developed with SAP as CFIN product package.

Business Benefits

The finance transformation has delivered tremendous benefits to the client, summary of these benefits is as follows:



Cost Savings

- **30%** Savings in infrastructure cost
- **25%** leaner organization
- **30%+** savings in operational cost



Business KPIs

- Accelerated month end closing from **11 days to 6 days**
- **90%** simplified allocations and build - forecasting accuracy



Simplification

- Global, unified, real-time financial and management reporting
- **360-degree view** of financial statements between source ECC systems and S/4HANA
- Reduction in data redundancies and reconciliation needs
- Enhanced user experience

LTIMindtree is a global technology consulting and digital solutions company that enables enterprises across industries to reimagine business models, accelerate innovation, and maximize growth by harnessing digital technologies. As a digital transformation partner to more than 700 clients, LTIMindtree brings extensive domain and technology expertise to help drive superior competitive differentiation, customer experiences, and business outcomes in a converging world. Powered by 81,000+ talented and entrepreneurial professionals across more than 30 countries, LTIMindtree — a Larsen & Toubro Group company — combines the industry-acclaimed strengths of erstwhile Larsen and Toubro Infotech and Mindtree in solving the most complex business challenges and delivering transformation at scale. For more information, please visit www.ltimindtree.com.